



## Review of 1Q13 Results 16 May 2013

## From a leading newspaper to a 7/24 Hürriyet World





## **1Q13**: Major Developments



Hürriyet domestic online revenues almost tripled the growth in online ad market

Cost control was effective both for domestic and foreign operations

**EBITDA** margin improvement mainly due to effective cost control



# 1Q13 Financial Results

## Ad market in Turkey\*



1,097 1.248 1,097 1,097 1,097 1,097 1,097

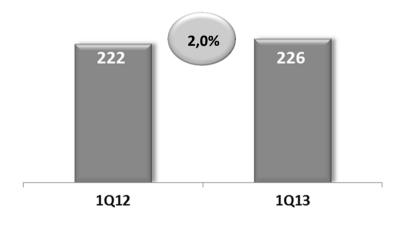
TV Advertising (TL mn)

+19,0%
680

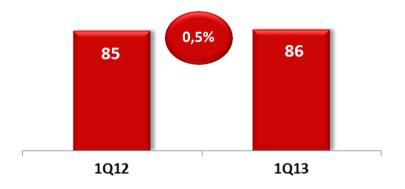
571

1Q12
1Q13

**Newspaper Advertising (TL mn)** 



Hürriyet Domestic Ad Rev.\*\* (TL mn)



<sup>\*</sup> Ad market statistics are estimates compiled by DYH ad platform, based on 25 national newspapers.

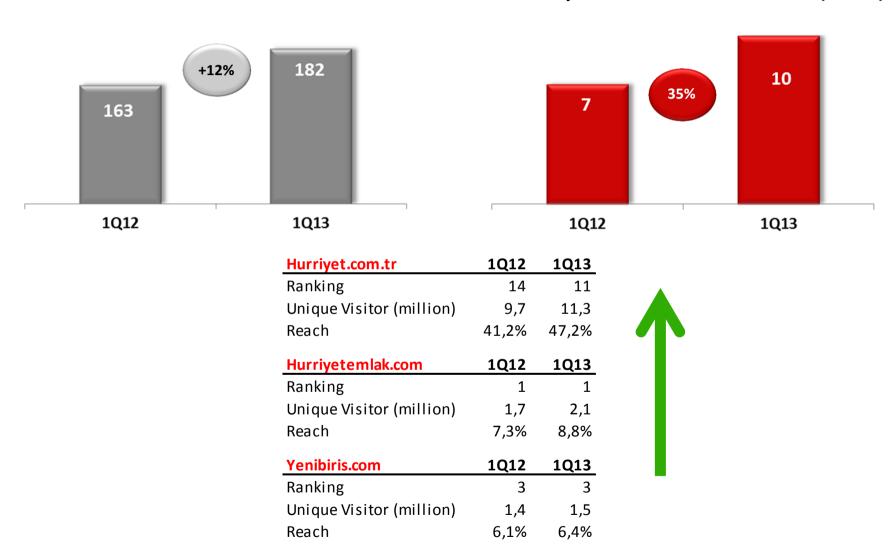
<sup>\*\*</sup> Includes all domestic online & offline advertising revenues, minus all IFRS adjustments

## **Online Ad market in Turkey\***





#### Hürriyet Domestic Online Ad Rev. (TL mn)

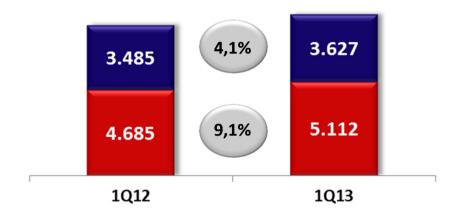


<sup>\*</sup> Ad market statistics are estimates compiled by DYH ad platform, based on 25 national newspapers. Internet rankings and information are based on comscore 1Q13 & 1Q12 reports.

#### **Circulation market \***

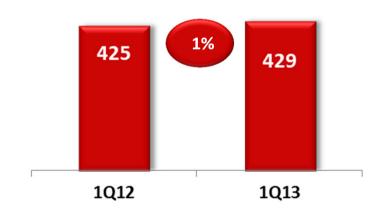


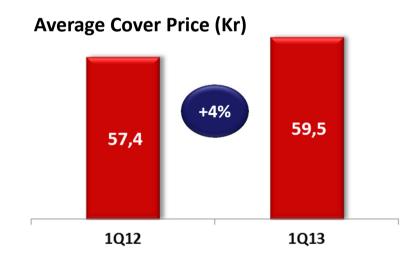
#### **National Circulation (000)**



- Excluding market outliers and new entrants,
   the increase is 4 %.
- There is actually a decrease of 3% when bulk sales (mostly free distribution) excluded as well.

#### **Hürriyet Circulation (000)**



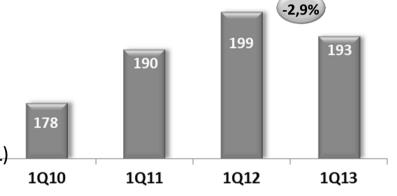


<sup>\*</sup> Circulation figures are daily averages for related period. Total circulation figures are Dogan Dagitim estimates.

## **1Q13 Financial Results: Summary**

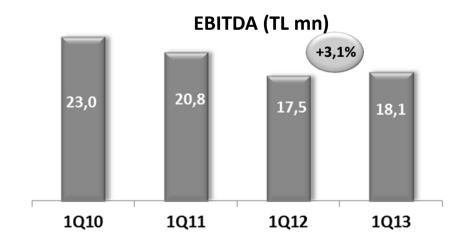


- Net Loss: -13,1 mn TL (1Q12 net profit: +147,8 mn TL)
- Consolidated EBITDA: 18,1 mn TL (1Q12: 17,5 mn TL)
- Consolidated EBITDA margin: 9,3% (1Q12: 8,8%)
- Consolidated Revenues: 193,3 mn TL (1Q12: 199,1 mn TL)



Revenues (TL mn)

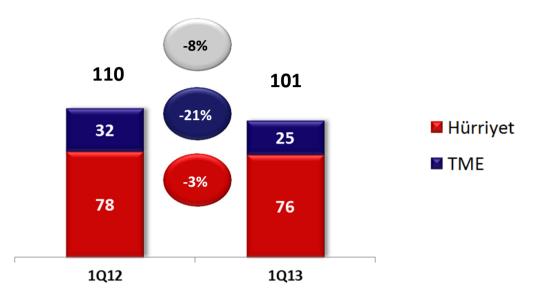
- TME Net Loss : -5,2 mn \$ (1Q12 : +6,2 mn \$)
- TME EBITDA: -0,3 mn \$ (1Q12: 1,7 mn \$)
- TME EBITDA margin : -1% (1Q12 : 6%)
- TME Revenues: 25,2 mn \$ (1Q12:28,5 mn \$)



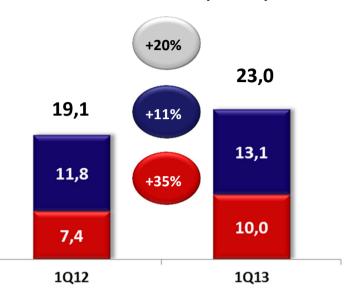
### **Print & Online Advertising Revenues**





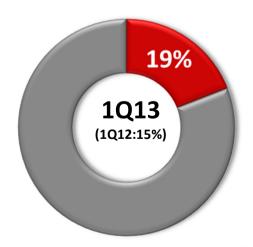


#### Online Revenue (TL mn)



- Domestic online revenues outperformed the market growth rate by far (35% vs 12%).
- •TME's online revenues performed slightly weaker than expected.
- •GDP growth rate expectation for Russia was cut back from 3.6% to 2.4% for 2013 by government.
- If Russian economy continues to perform this way, we will reconsider our growth rate guidance for FY2013.

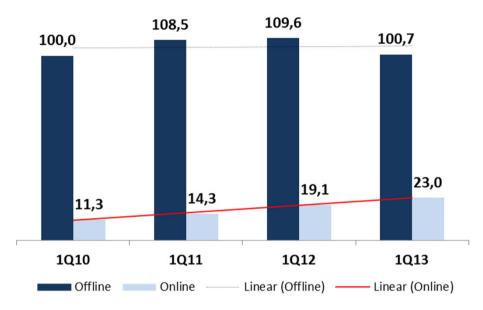
#### **Online Share in Ad Revenue**

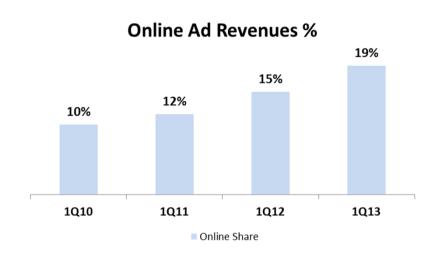


## Ad Revenue Analysis (TL mn)

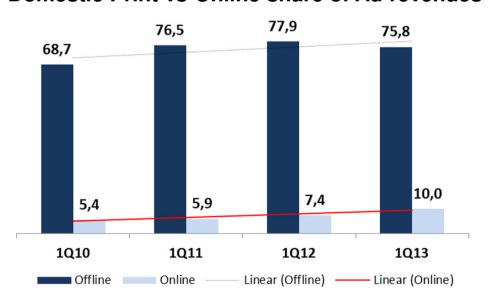


#### **Print vs Online share of Ad revenues**

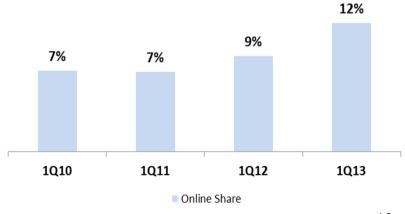




#### **Domestic Print vs Online share of Ad revenues**

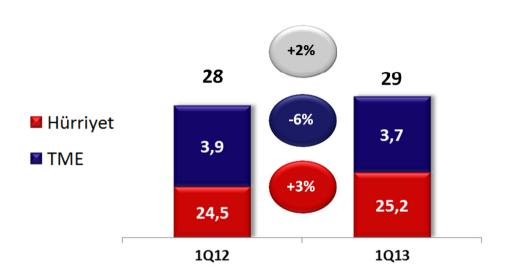


#### **Domestic Online Ad Revenues %**





#### **Circulation Revenue (TL mn)**



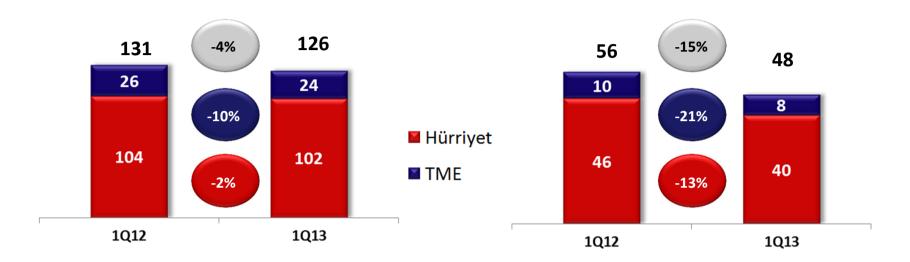
- Circulation revenues increased due to cover price changes in 2Q12 (4% average cover price increase).
- TME's circulation revenues are almost flat.

## **Production expenses**



#### Cost of Sales (TL mn)

#### Raw material costs (TL mn)

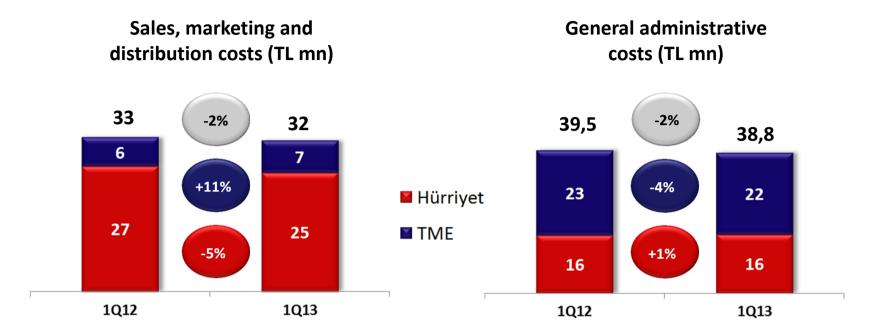


Hürriyet Newspaper	1Q12	1Q13	YoY (Ch.)
Average number of pages	76,27	79,20	2,9
Main paper	37,3	38,8	1,5
Supplements	38,9	40,4	1,4

	1Q12	1Q13	% (Ch.)
Average Newsprint Prices (\$/Ton)	801	707	-12%

	1Q12	1Q13	% (Ch.)
Average USD/TL rate	1,7899	1,7803	-1%



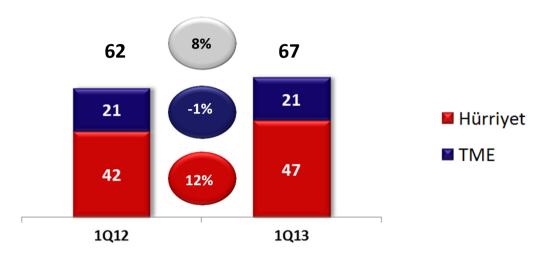


- Cost decreases in both companies, are due to continuing strict cost measures.
- Advertising expenditures will continue to be higher than 2012 at TME level which is in line with the budget.

## **Personnel expenses**



#### 1Q Personnel Expenses (TL mn)



 The increase at Hürriyet level is mainly due to ETB and unused vacation provision (increase of TL 3 million), which is a non-cash expense.

## TME: Consolidated IFRS statements of operations (mn \$)

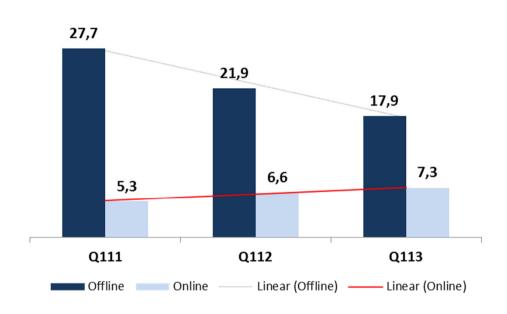


mn \$	1Q13	1Q12	YoY (%)
Sales	25,2	28,5	-12%
Cost of sales	-13,4	-14,7	-9%
Gross Profit	11,8	13,8	-14%
Gross Profit Margin	47%	48%	
Marketing, selling and distribution expenses	-3,9	-3,7	5%
General administrative expenses	-10,4	-10,4	0%
Other income	0,4	0,6	-33%
Operating (loss) / profit	-2,1	0,3	-
EBITDA	-0,3	1,7	
EBITDA margin	-1%	6%	
Share of profit of associates	0,2	-	
Financial income / (expense), net	-3,4	8,1	-
Monetary gain	-	-	-
Tax benefit/ (expense)	0,1	-2,2	-
Net (loss) / profit for the year	-5,2	6,2	-
Attributable to:			
Equity holders of the parent	-5,4	5,8	-
Non-controlling interests	0,2	0,4	-

## Revenue Analysis TME stand alone (mn \$)

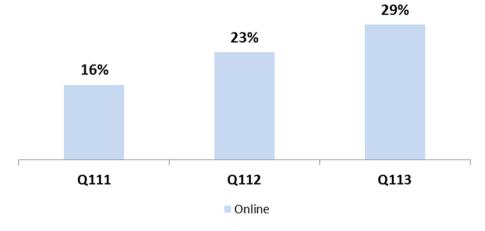


#### **Print vs Online share of revenues**



#### **Online Revenues**

Online transition will accelarate in the following years.

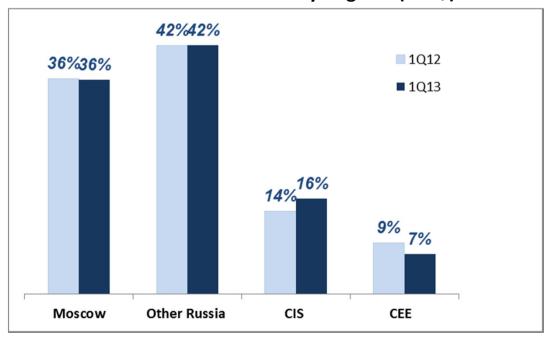


## **Revenue Growth by Regions – TME stand alone**



mn \$	1Q12	1Q13	% Ch. (USD)	% Ch. (LCY)
Russia	22,1	19,5	-12%	-11%
Moscow	10,3	9,0	-12%	-11%
Other Russia	11,8	10,5	-11%	-11%
CIS	4,0	4,0	1%	6%
CEE	2,4	1,7	-31%	-31%
Total	28,5	25,2	-12%	-10%

#### **Revenue Breakdown by Regions (mn \$)**

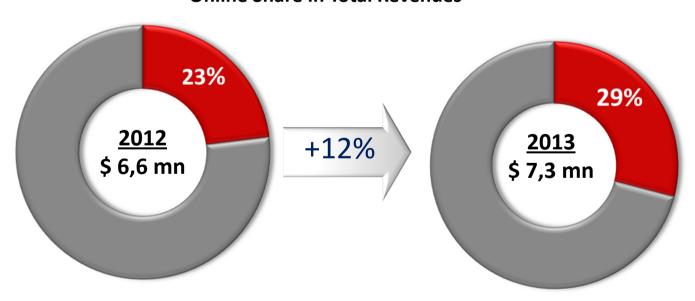


## Online Revenue Growth by Regions – TME stand alone



			% Ch.	% Ch.
Online Revenue (mn \$)	1Q12	1Q13	(USD)	(LCY)
Russia	5,1	5,9	14%	15%
Moscow	3,7	4,4	17%	18%
Other Russia	1,4	1,5	7%	8%
CIS	0,4	0,6	66%	72%
CEE	1,1	0,9	-19%	-19%
Total	6,6	7,3	12%	16%

**Online Share in Total Revenues** 



## **EBITDA by Regions – TME stand alone**



		EBITDA		EB	ITDA Mar	gin
mn \$	1Q12	1Q13	% Ch. (USD)	1Q12	1Q13	pp ch.
Russia	1,6	0,0	-98,8%	7,1%	0,1%	-7%
Moscow	-0,5	-1,2	N.A	-4,6%	-13,1%	-9%
Other Russia	2,0	1,2	-40,7%	17,2%	11,5%	-6%
CIS	0,8	0,6	-20,0%	19,6%	15,5%	-4%
CEE	0,1	-0,4	N.A	2,8%	-26,2%	-29,0%
Operational EBITDA	2,4	0,2	-91,8%	8,4%	0,8%	-7,7%
Corporate Costs	0,7	0,5	-28,2%			
Consolidated EBITDA	1,7	-0,3	N.A	6,0%	-1,2%	-7,2%

#### **Net Debt Position**



mn TL	31/12/2012	31/03/2013
Cash and Equivalents	115	53
S.T Bank Borrowings	262	60
L.T Bank Borrowings	201	331
Net Debt	-348	(-337)
Capex	62	8
Supplier Loans	41	35

includes TME's net debt of TL 99 mn (\$55 mn).

mn \$	31/12/2012	31/03/2013
Cash and Equivalents	64	29
S.T Bank Borrowings	147	33
L.T Bank Borrowings	113	183
Net Debt	-195	-186
Capex	35	4
Supplier Loans	23	19

- Net debt improvement will gain accelaration as notes receivable from building sales are collected each month.
- \$ 33 million will collected in the remaining part of 2013 (2014: \$ 35 million).

#### Outlook



- Domestic newspaper ad market will be under pressure in 2013 which we plan to overcome by increasing our sales channels and making 360 degree sales (newspaper web TV tablet mobile).
- Domestic online revenues are expected to outperform the market significantly by a growth rate of over 30%.
- Foreign online revenues are expected to grow over 30% which will be lead by the growth in Russia & CIS regions. TME Russia performance is below this target for 1Q13 due to economic conditions. We will consider revising our guidance depending on 1H13 results.
- Average newsprint prices are estimated to below 2012 levels. Currently it is better than our year end guidance of 2-4%. Consolidated EBITDA margin is expected to be between 12 14%.
- Subscription project took off in Dec 2012 and it is gaining accelaration in 2013.
- 6 CRM project will enable us to minimize promotional advertising which is already effective.



# **Appendix**

## **1Q13 Consolidated IFRS Results**



mn TL	2012	1Q13	1Q12 Restated	YoY% Ch.
Total revenues	853,1	193,3	199,1	-2,9%
Ad revenues (print)	485,5	100,7	109,6	-8,1%
Ad revenues (online)	89,8	23,0	19,1	20,3%
Circulation revenues	111,4	28,9	28,4	1,6%
Printing revenues	122,4	30,2	31,4	-3,8%
Other revenues	44,0	10,5	10,5	0,3%
Cost of sales	-529,9	-126,0	-130,6	-3,5%
Operating expenses	-297,6	-71,1	-72,5	-1,9%
Marketing, sales and distribution	-144,3	-32,3	-33,0	-2,1%
General administrative	-153,3	-38,8	-39,5	-1,8%
Operating profit	25,6	-3,7	-4,0	
Other operating expenses (net)	142,2	-4,9	139,1	-103,5%
Income/loss from investments	-12,0	-2,3	-2,7	
Financial (expense) / income (net)	12,8	-6,0	33,7	
Monetary gain/loss (net)	0,1	-	-	
Profit before tax	168,8	-16,9	166,1	
Tax	-20,9	0,1	-17,4	
Net profit before minority	147,9	-16,9	148,7	
Minority Interest	2,8	3,8	-0,9	
Net profit	150,7	-13,1	147,8	
Depreciation	76,7	19,5	19,4	0,2%
Amortised cost valuation income	7,4	2,3	2,1	11,0%
Adj.EBITDA	109,8	18,1	17,5	3,1%
EBITDA Margin	12,9%	9,3%	8,8%	

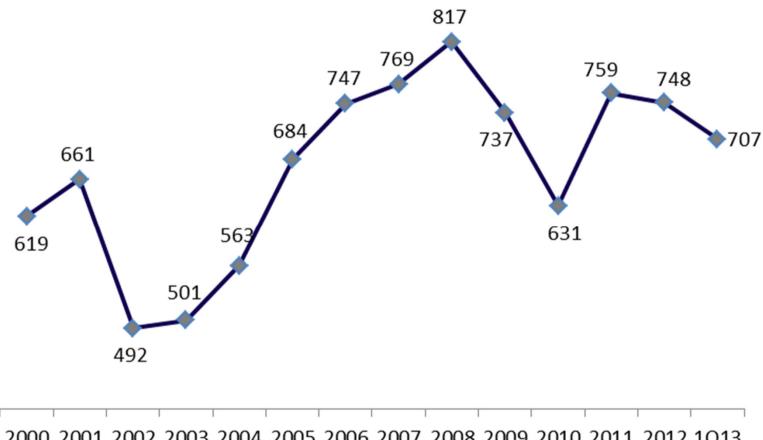
## **1Q13 IFRS Results: Hürriyet excluding TME**



mn TL	2012	1Q13	1Q12 Restated	YoY% Ch.
Total revenues	629,4	148,5	148,1	0,3%
Ad revenues (print)	347,2	75,8	77,9	-2,8%
Ad revenues (online)	34,7	10,0	7,4	35,2%
Circulation revenues	97,0	25,2	24,5	2,8%
Printing revenues	122,3	30,2	31,4	-3,8%
Other revenues	28,2	7,4	7,0	6,7%
Cost of sales	-422,4	-102,1	-104,2	-2,0%
Operating expenses	-177,5	-41,8	-42,9	-2,7%
Marketing, sales and distribution	-114,3	-25,5	-26,8	-5,2%
General administrative	-63,2	-16,3	-16,1	1,4%
Operating profit	29,5	4,6	0,9	391,6%
Other operating expenses (net)	142,5	-4,8	139,0	
Depreciation	45,5	11,9	12,0	-0,8%
Amortised cost valuation income	7,4	2,3	2,1	11,0%
Adj.EBITDA	82,4	18,8	15,0	25,3%
EBITDA Margin	13,1%	12,6%	10,1%	



#### **Average Newsprint Costs (US\$) \***



2000 2001 2002 2003 2004 2005 2006 2007 2008 2009 2010 2011 2012 1Q13

<sup>\*</sup> Including all costs and expenses like custom duties, transportation etc.



Sectors	1Q12	1Q13
Real Estate	13%	16%
Tourism	8%	9%
Retail	12%	8%
Social	10%	8%
Classifieds (incl. HR)	10%	8%
Automotive	9%	8%
Finance	5%	6%
Publishing	3%	4%
Entertainment, Culture, art & sports	4%	4%
Education	3%	4%
First 10 Total	<b>77%</b>	74%
Others	23%	26%



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