## HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş. JANUARY 1– SEPTEMBER 30, 2015 INTERIM ACTIVITY REPORT



NOVEMBER 2015

PREPARED WITH REFERENCE TO "PRINCIPLES COMMUNIQUÉ ON FINANCIAL REPORTING IN THE CAPITAL MARKET (II-14.1)" OF THE CAPITAL MARKETS BOARD

1.	GENERAL INFORMATION	1
1.1	Accounting Period of the Report	1
1.2	Trade Title, Trade Registration Number of the Company, Contact Information About Its	
Regis	tered Office and Branches Including Its Website	1
1.3	The Structures of the Company, Capital and Partnership and Changes Within the Accounting	
Perio	d In this Respect	2
1.4. P	Privileged Shares and Voting Rights of Shares	3
1.5. C	Direct and Indirect Subsidiaries of the Company	3
1.6. lı	nformation About Shares Acquired by the Company	4
1.7. C	Chairman and Members Assigned In the Management Board and Committees Within the Period	5
1.8. S	Senior Management	7
1.9. lı	nformation about the Number of Personnel	7
1.10.	Operations Performed by the Members of the Managing Body With the Company On Their Behalf or	
Othe	rs and Their Activities Within Non-Competition Under the Permission Granted by the General	
Asser	mbly of the Company	8
2.	FINANCIAL RIGHTS PROVIDED TO THE MEMBERS OF THE MANAGING BODY AND SENIOR MANAGER	IS8
3.	RESEARCH AND DEVELOPMENT STUDIES	8
4.	IMPORTANT DEVELOPMENTS IN RESPECT OF COMPANY ACTIVITIES AND ACTIVITIES IN GENERAL	8
4.1. C	Company's Area of Activity, Sector of Business and Position In this Sector	8
Good	Qualifications of the Production Units of the Company, Developments In The Production Of I and Services Provided, Comparisons of Amount, Quality, Sale and Prices With the Figures of ous Periods	9
Obse	Prices, Sales Revenues, Sales Conditions of Good and Services Provided As Well As Developments rved In Them Within The Year Including Developments In Respect Of Yield and Productivity Ficient And Reasons of Important Changes In Them Compared To Previous Years	10
Fulfill Not F	/hether Targets Set In Previous Periods Have Been Achieved, Resolutions of the General Assembly led and Reasons and Evaluations Should Such Targets Have Not Been Achieved or Resolutions fulfilled	12
	oreseeable Risks Regarding the Activity	12
	nvestments Made Within the Related Accounting Period of the Company	23
	nvestments Benefited From Within the Related Accounting Period of the Company	23
	nformation about Cases Filed Against the Company and Cases That May Affect the	20
	icial Condition and Activities of the Company and their Eventualities	23
	nformation About Extraordinary General Meeting	23
	Disclosures Made In Respect Of Private Audit and Public Audit Performed Within the Accounting Period	23
	Information About Donations and Charities Made As Well As Expenditures Made Under	
Socia	l Responsibility Projects	23

4.12. Legal Actions Taken by the Company In Favour of the Holding Company and Community Companies	
and Measures Taken or Avoided To Be Taken In Favour of Community Companies	24
4.13. Post-Period Developments	24
5. FINANCIAL CONDITION	24
5.1. Analysis and Assessment of Managing Body With Respect To Financial Condition and Activity	
Results, Realisation Degree of Activities Planned, Company's State Before the Strategic Objectives Set	24
5.2. Information About the Sales and Productivity Comparable To Previous Years, Income Generation	
Capacity and Other Considerations To Provide Insight On Profitability and Debt/Shareholders Equity	
Ratio As Well As Results of Company Activities and Forward-Looking Expectations	24
5.2.1. Condensed Statement	24
5.2.2. Condensed Income Statement	25
5.2.3. Ratios	25
5.3. Determination and Assessments of Managing Body Whether The Capital Of The Company Is	
Unreturned or Went Into Debt	25
5.4. Measures Projected To Be Taken To Recover The Financial Structure of the Company	25
5.5. Profit Distribution Policy	26
5.6. Development of Finance Sources and Policies Applied by the Company Within the Scope of Such	
Developments	27
They use the cash originated from the activities of the Company in order to decrease the credits.	
Additionally, they perform regular works in order to develop its relationships and credit limits with	
commercial banks and other financial institutions for the purpose of financing potential investments in	
the near future and additional operating capital that may be needed.	27
Turkish market has been also going through a series of changes as the newspaper sector has gone	
through a digital change across the world. In this respect, development of risk management and control	
functions are attached importance.	27
5.7. Capital Market Instruments	27
5.8. Related Party Transactions and Information About Balances	27
You can access Related Party Transactions and Information About Balances in Nr. 34 footnote	
of the consolidated interim financial statements of 9-month interim accounting period ended	
on September 30, 2015.	27
6. DISCLOSURES REGARDING THE KEY ELEMENTS OF INTERNAL AUDIT AND RISK MANAGEMENT	
SYSTEMS OF THE COMPANY WITH RESPECT TO RISKS AND ASSESSMENTS OF MANAGING BODY	
AND PREPARATION PROCESS OF FINANCIAL STATEMENTS	27
7. OTHER CONSIDERATIONS	28
7.1. Information About the Shares of Establishments Included in the Group In the Capital of the	

Principa	Principal Company	
7.2. Personnel Movements, Collective Bargaining Applications and Right and Benefits Provided to Personnel		
8.	STATEMENT OF RESPONSIBILITY FOR THE ACTIVITY REPORT	29
9.	CONSOLIDATED FINANCIAL STATEMENTS FOR INTERIM ACCOUNTING PERIOD OF	
JANUARY 1– SEPTEMBER 30, 2015		30

"This Activity Report has been prepared in accordance with the Article 8 of "Principles Communiqué On Financial Reporting In Capital Market (II-14.1)" Of The Capital Markets Board, which came into effect after being published on the Official Gazette under 28676 Nr. on June 13, 2013 and prepared for the purpose of evaluating activities of the Company as of January 1, 2015 - June 30, 2015 interim accounting period and informing our investors."

#### 1. GENERAL INFORMATION

#### **1.1** Accounting Period of the Report

This activity report relates to the activities of period between 01.01.2015 – 30.09.2015 dates.

### **1.2** Trade Title, Trade Registration Number of the Company, Contact Information About Its Registered Office and Branches Including Its Website

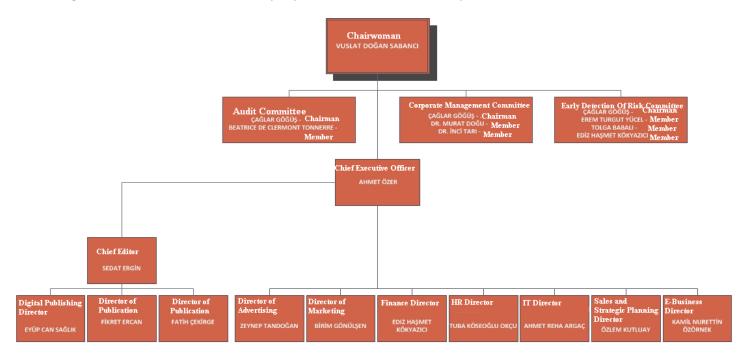
Trade Title	: Hürriyet Gazetecilik ve Matbaacılık A.Ş.
Trade Registry Office	: Istanbul Chamber of Commerce
Trade Registration Number	: 78044/19200
Address	: Hürriyet Dünyası 100. Yıl Mah. Matbaacılar Cad.
	No:78 Bağcılar 34204
	Istanbul / Turkey
Phone	: 0(212) 677 00 00
Fax	: 0(212) 677 01 82
Corporate Website	: http://www.hurriyetkurumsal.com

	Print Facilities, Regional Offices	Telephone	Fax:
Istanbul (Center)	Hürriyet Dünyası, 100. Yıl Mahallesi, Matbaacılar Caddesi No:78 34204 Bağcılar / İstanbul	0212 6770000	0212 6770777
İstanbul Print Facility (DPC)	Orhangaz Mahallesi, 1650 Sokak, No: Doğan Medya Tesisleri 34850 Esenyurt / İstanbul	0212 6222800	0212 6222802
Ankara Print Facility (DPC)	Osmangazi Mahallesi, Özal Bulvarı, No:120 Esenboğa Yolu Üzeri 15. Km 06150 Sarayköy Pursaklar / Ankara	0312 3069100	0312 3069292
Ankara Regional Office	Söğütözü Mah. Dumlupınar Bulvarı No:102 Çankaya / Ankara	0312 2070000	0312 2070100
Izmir Regional Office	Şehitler Cad. No:16/1 35230 Alsancak/ İzmir	0232 4886500	0232 4637311
Izmir Print Facility (DPC)	Fatih Mahallesi Ege Cad. No: 36 35414 Gaziemir Sarnıç / İzmir	0232 2982200	0232 2816580
Bursa Regional Office	Odunluk Mahallesi Akpınar Caddesi Green White Plaza No:5 Kat:6 D:16 Nilüfer / Bursa	0224 2500252	0224 2508984
Adana Print Facility (DPC) Regional Office	Yenidoğan Mahallesi Girne Bulvarı No: 275/4 Adana-Ceyhan Karayolu 5. Km. 01260 Yüreğir / Adana	0322 3461600	0322 3463602
Antalya Print Facility (DPC) Regional Office	Yenigöl Mah. Serik Cad. No: 80 Havalimanı Yolu 8. Km 07300 Muratpaşa / Antalya	0242 3403838	0242 3403822
Trabzon Print Facility (DPC) Regional Office	Nuroğlu Mah. Organize Sanayi Bölgesi 10. Cad. Nor: 1 Arsin Yolu 61900 Arsin/Trabzon	0462 7112500	0462 7112502
Frankfurt Print Facility	An Der Brücke 20-22 D-64546 Mörfelden - Walldorf Frankfurt / Deutchland	496105327130	496105327373

### **1.3** The Structures of the Company, Capital and Partnership and Changes Within the Accounting Period In this Respect

#### 1.3.1. Organisational Structure of the Company

The organisational structure of the Company with its main lines as of September 30, 2015 is as follow:



#### 1.3.2. Capital and Partnership Structure

The upper limit of the registered capital of the Company as of September 30, 2015 is TL 800.000.000 while its issued capital is TL 552.000.000.

It is accepted that shares corresponding to 22,34% of Hürriyet's capital (December 31, 2014: 21,60%) as of September 30, 2015 they are actively circulating, according to records kept by Central Registry Agency ("MKK") as per Principle Resolution of CMB dated July 23, 2010 and Nr. 21/655.

These shares are traded in Borsa Istanbul A.Ş. under HURGZ.IS trading symbol.

	September 30, 15	Share (%)	December 31, 14	Share (%)
Doğan Şirketler Grubu Holding A.Ş.	428,616,468	77.65	428,616,468	77.65
Part Traded In BIST (Istanbul Stock Exchange) and Other	123,383,532	22.35	123,383,532	22.35
Total	552,000,000	100.00	552,000,000	100.00

#### **1.4. Privileged Shares and Voting Rights of Shares**

No privileged shares nor group discrimination in the Company

#### 1.5. Direct and Indirect Subsidiaries of the Company

#### **Subsidiary Companies**

The subsidiary companies of the Company ("Subsidiary Company"), main area of activities and geographical regions are as in the following. Share rates with respect to them are available in the footnotes of the consolidated financial statements for 01.01.2015-30.06.2015 interim accounting period.

Subsidiary Companies	Country	Geographi	cal RegionArea of Activity
Yenibiriş, İnsan Kaynakları Hizmetler	i		
Danışmanlık ve Yayıncılık A.Ş. ("Yer	nibir") Turkey	Turkey	Internet Publishing
Hürriyet Zweigniederlassung GmbH			
("Hürriyet Zweigniederlassung")	Almanya	Europe	Newpaper Print
Trader Media East ("TME")	Jersey	Europe	Investment
Publishing House Pennsylvania Inc	United States of America	Russia and DA	Investment
Pronto Soft	White Russia	Russia and DA	Internet Publishing
OOO SP Belpronto	White Russia	Russia and DA	Newspaper and Internet Publishing
TCM Adria d.o.o.	Croatia	Europe	Investment
Hürriyet Invest B.V. ("Hürriyet Invest	") the Netherlands	Europe	Investment
Mirabridge International B.V.	the Netherlands	Europe	Investment
TOO Pronto Akmola	Kazakhstan	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Aktau	Kazakhstan	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Aktobe	Kazakhstan	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Aktobe	Kazakhstan	Russia and DA	Newspaper and Internet Publishing
Pronto Ust Kamenogorsk	Kazakhstan	Russia and DA	Newspaper Publishing
ZAO Pronto Akzhol	Kazakhstan	Russia and DA	Newspaper and Internet Publishing
Impress Media Marketing LLC	Russia	Russia and DA	Publishing
OOO Delta-M	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Baikal	Russia	Russia and DA	Newspaper and Internet Publishing
Job.ru LLC	Russia	Russia and DA	Internet Publishing
OOO Pronto DV	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Ivanovo	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Kaliningrad	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Kazan	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Krasnodar	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Media Holding	Russia	Russia and DA	Newspaper and Internet Publishing
000 Pronto Novosibirsk	Russia	Russia and DA	Newspaper and Internet Publishing

Subsidiary Companies	Country	Geographi	cal RegionArea of Activity
OOO Pronto Oka	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Samara	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Smolensk	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto UlanUde	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Pronto Vladivostok	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Utro Peterburga	Russia	Russia and DA	Newspaper and Internet Publishing
OOO Rektcentr	Russia	Russia and DA	Investment
OOO Tambov-Info	Russia	Russia and DA	Newspaper and Internet Publishing
Publishing International Holding BV	the Netherlands	Europe	Investment
OOO Rukom	Russia	Russia and DA	Internet Publishing

#### **Business Partnerships**

The countries where the Business Partnership of the Company are registered, their main area of activities, geographical and industrial regions are as in the following:

Registered At				
Business Partnerships	Country Geographi	cal Region	Area of Activity	_
ASPM Holding B.V. ("ASPM")	the Netherlands	Europe	Investment	

#### Subsidiaries

The countries where the Subsidiary Companies of the Company are registered, their main area of activities, geographical and industrial regions are as in the following:

	Registered At			
Subsidiaries	Country	Geographical Region	Area of Activity	
Doğan Media International GmbH ("Doğan Media")	Germany	Europe	Newspaper publishing	
SP Pronto Kiev	Ukraine	Russia and DANewspar	per and Internet publishing	
TOV E-Prostir	Ukraine	Russia and DA	Internet publishing	

#### 1.6. Information About Shares Acquired by the Company

Company does not possess any shares acquired by itself within January 1, 2015 to September 30, 2015 interim accounting period.

#### 1.7. Chairman and Members Assigned In the Management Board and Committees Within the Period

#### 1.7.1. Management Board

Commencement date of period of duty of Company's Board Chairman and Members is March 31, 2015 and they are elected to serve until the General Assembly's meeting dated March 30, 2015 where accounting period's activities and accounts for January 1, 2015 - December 31, 2015 are to be discussed. Distribution of tasks has been made as follow pursuant to Resolution of our Management Board taken on April 20, 2015 and under 2015/13 Nr.

Name Surname	Title	Annotation	
Vuslat Sabancı	Chairwoman	Not Assigned for Execution	
Yahya Üzdiyen	Vice Chairman	Not Assigned for Execution	
Ahmet Özer	Managing Member of the Board	Assigned for Execution	
Ahmet Nafi Dalman	Board Member	Not Assigned for Execution	
Ahmet Toksoy	Board Member	Not Assigned for Execution	
Kai Georg Diekmann	Board Member	Not Assigned for Execution	
Çağlar Göğüş	Independent Board Member	Not Assigned for Execution	
Béatrice de Clermont Tonnerre	Independent Board Member	Not Assigned for Execution	

Detailed resumes of our Management Board Members are available in our corporate website www.hurriyetkurumsal.com.

No condition causing Independent Board Members to lose their independent characteristics is in question within our knowledge as of date of report.

#### 1.7.2. Executive Board

Name, surname and title of the executive members elected to perform their duties until the General Assembly meeting where accounting period's activities and accounts for January 1, 2015 - December 31, 2015 period are to be discussed as per Resolution of our Management Board dated April 20, 2015 and Nr. 2015/14.

Name Surname	Title
Ahmet Özer	Chief Executive Officer
Sedat Ergin	Executive Committee Member/ Member In Charge of Publishing Works
Ediz Haşmet Kökyazıcı	Executive Committee Member / Member In Charge Of Financial and Administrative Affairs
Tuba Köseoğlu Okçu	Executive Committee Member / Member In Charge Of Human Resources
Birim Gönülşen Özyürekli	Executive Committee Member / Member In Charge Of Marketing
Zeynep Tandoğan	Executive Committee Member/ Member In Charge of Advertising
Ahmet Reha Argaç	Executive Committee Member / Member In Charge Of Information Systems
Kamil Özörnek	Executive Committee Member / Member In Charge Of E-Commerce
Özlem Kutluay	Executive Committee Member / Member In Charge of Sales and Planning

#### 1.7.3. Audit Committee

Name, surname and title of the Audit Committee Members elected to perform their duties until the General Assembly meeting where accounting period's activities and accounts for January 1, 2015 - December 31, 2015 period are to be discussed as per Resolution of our Management Board dated April 20, 2015 and Nr. 2015/14. Audit Committee shall convene at least 4 times a year.

Name Surname	Title	Annotation
Çağlar Göğüş	Chairman	Independent Board Member
Béatrice de Clermont Tonnerre	Member	Independent Board Member

#### 1.7.4. Corporate Management Committee

Our Management Board has resolved that Committee Chairman of Corporate Management and Its Members be elected, they perform their duties until the General Assembly meeting where accounting period's activities and accounts for January 1, 2015 - December 31, 2015 period are to be discussed and this Corporate Management Committee also undertake "Nomination Committee" and "Compensation Committee" duties as regulated by "Corporate Management Communique" (II-17.1) of Capital Markets Board (CMB) as per Resolution of our Management Board dated April 20, 2015 and Nr. 2015/14.

Name Surname	Title	Annotation
Çağlar Göğüş	Chairman	Independent Board Member / Not Assigned for Execution
Dr.Murat Doğu	Member	Not Assigned for Execution
Dr.İnci Tarı	Member	Assigned for Execution

#### **Investor Relations Department**

Department of Investor Relations has been established pursuant to Resolution of our Management Board dated July 21, 2014 and Nr. 2015/30 in accordance with the provisions of Article 11 of "Corporate Management Communique" (II-17.1) of Capital Markets Board (CMB). Executives of Investor Relations department and their titles are indicated below:

Name Surname	Title
Dr.İnci Tarı	Full-time Manager of Investor Relations Department
Elif Özcan	Full-time Official of Investor Relations Department

#### 1.7.5. Early Detection Of Risk Committee

It is hereby resolved that Early Detection Of Risk Committee be organised as in the following in accordance with the Resolution of our Management Board dated April 20, 2015 and Nr. 2015/14 and Article 378 of Turkish Code of Commerce as well as "Corporate Management Communique" (II-17.1) of Capital Markets Board (CMB).

Name Surname	Title	Annotation
Çağlar Göğüş	Chairman	Independent Board Member / Not Assigned for Execution
Ediz Haşmet Kökyazıcı	Member	Hürriyet Gazetecilik ve Matbaacılık A.Ş. Finance Director
Erem Turgut Yücel	Member	Doğan Şirk. Grubu Hold. A.Ş. General Counsel
Tolga Babalı	Member	Doğan Şirk. Grubu Hold. A.Ş. Financial Aff. VP of Risk. Manag.

#### 1.8. Senior Management

Name Surname	Title
Ahmet Özer	Chief Executive Officer
Sedat Ergin	Executive Committee Member In Charge Of Publish Works
Ediz Haşmet Kökyazıcı	Executive Committee Member In Charge Of Financial and Administrative
	Affairs
Tuba Köseoğlu Okçu	Executive Committee Member In Charge Of Human Resources
Birim Gönülşen Özyürekli	Executive Committee Member In Charge Of Marketing
Zeynep Tandoğan	Executive Committee Member In Charge Of Advertising
Ahmet Reha Argaç	Executive Committee Member In Charge Of Information Systems
Kamil Özörnek	Executive Committee Member In Charge Of E-Commerce
Özlem Kutluay	Executive Committee Member In Charge Of Sales and Planning

#### 1.9. Information about the Number of Personnel

The number of personnel employed under the structure of the Company as of September 30, 2015 is 2.530 persons (4.245 on December 31, 2014). The reduction in number of the personnel is originated from the subtraction of number of personnel (291) in Doğan Haber Ajansı due to shares in 53,14% has been sold to Doğan Holding and due to re-organisational purposes for the purpose of retrenching in print newspapers in companies operating in Russia, Ukraine, White Russia and Kazakhstan, which are affiliated to Trader Media East (TME), (1.304 persons).

	30/09/2015	30/09/2014	Difference
TME	904	2.400	-1,496
Germany	74	87	-13
Hürriyet	1.552	1.704	-152
TOTAL	2.530	4.191	-1.661

# **1.10.** Operations Performed by the Members of the Managing Body With the Company On Their Behalf or Others and Their Activities Within Non-Competition Under the Permission Granted by the General Assembly of the Company

Member of the Management Board has not engaged in any commercial activity included in the scope of activity of Company on their behalf during January 1, 2015 and September 30, 2015.

#### 2. FINANCIAL RIGHTS PROVIDED TO THE MEMBERS OF THE MANAGING BODY AND SENIOR MANAGERS

Any kind of financial right, benefit and payments provided to the Members of the Management Board are determined in the General Assembly of the Company ever year. Company has designated its key managerial personnel as Board and Executive Committee Members. Benefits provided to key managerial personnel consist of payment, premiums, health insurance, transportation and benefits provided after leaving the work.

It is unanimously resolved in the meeting of the General Assembly that Board Chairman be paid net TL 10.000, while Kai George Diekmann, Béatrice de Clermont Tonnerre and Çağlar Göğüş are each be paid net TL amount corresponding to USD 5.000 and each other Board Member be paid net TL 5.000 on a monthly basis.

There is no reward system based on performance for the Board Members apart from aforementioned pay order.

	September 2015	September 2014
Pays and other short-term benefits	5.799.238	4.606.632
Benefits after leaving the work	-	2.215.383
	5.799.238	6.822.015

#### 3. RESEARCH AND DEVELOPMENT STUDIES

No research/development activity nor cost incurred to our Company during January 1, 2015 - September 30, 2015 interim accounting period.

#### 4. IMPORTANT DEVELOPMENTS IN RESPECT OF COMPANY ACTIVITIES AND ACTIVITIES IN GENERAL

#### 4.1. Company's Area of Activity, Sector of Business and Position In this Sector

Hürriyet Gazetecilik ve Matbaacılık A.Ş. ("Hürriyet" or "Company") is incorporated in 1960 and registered in Turkey.

Occupying an important position in media activities, Hürriyet is not only in business as one the leading prominent companies in its sector in Turkey, but in the region as well together with newspapers such as Hurriyet, Hürriyet Daily News and websites such as Hurriyet.com.tr, Hürriyet Emlak, Hürriyet Aile, Hürriyet Oto, Piyasanet, Bigpara it owns under its legal entity and with Hürriyet Almanya, Yenibiriş İnsan Kaynakları, Trader Media East Ltd. companies it owns through affiliated companies. Trader Media East Ltd. company acquired in 2007 and owned by our partnership capital in 78,57% is listed in the London Stock Exchange. Distinguished from others as a leading advertisement publishing company, Trader Media East Ltd. carries out its activity in Russia,

Belarus, Ukraine and Kazakhstan. Such investments constitute a significant turning point throughout the globalisation journey of Hürriyet.

### **4.2.** Qualifications of the Production Units of the Company, Developments In The Production Of Good and Services Provided, Comparisons of Amount, Quality, Sale and Prices With the Figures of Previous Periods

Operating in areas such as journalism, printing, advertisement, publicity and internet publishing, the Company has 7 printing facility in 7 different locations like Istanbul, Ankara, İzmir, Adana, Antalya, Trabzon and Germany.

Doğan Printing Center ("DPC") Facilities undertaking the printing work of Hürriyet Group's newspapers is located in the provinces of Istanbul, Ankara, İzmir, Adana, Antalya and Trabzon in Turkey and printing activities conducted in abroad are executed in Frankfurt under Hürriyet Zweigniederlassung GmBH, Hürriyet's branch in Germany.

Daily, weekly and monthly print of contracted intra-group and non-group newspapers and their supplements including Hürriyet Newspaper, Hürriyet Daily News and its supplements are printed in DPC Facilities.

Development in the production of goods and services may be followed in the number of pages printed as indicated below:

Production activity	September 30, 2015 (thousand)	September 30, 2014 (thousand)
Total number of pages	17.452.091	20.050.088

Average daily net number of newspapers sold across Turkey in the first 9 months of 2014 is 4.988 thousand while the number is decreased up to 4.570 thousand in the same period of 2015 and there is a decrease by 8.4% in sales according to data of Press Advertising Agency. Average daily net number of sales of Hürriyet Newspaper has decreased up to 7.6% and resulted in 359.084 in number compared to the same period of the previous year. The number of pages produced is consisted of number of pages of Hürriyet Newspapers and Hürriyet Daily News newspapers as well as of number of pages intra-group and non-group newspapers by contract manufacturing and there is decrease up to 13% in the amount of papers consumed by the effect of decrease in the pages of other newspapers.

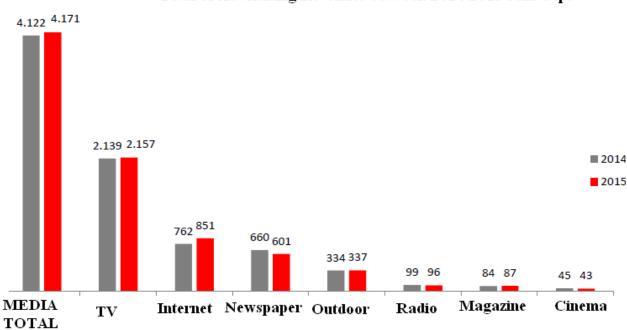
Paper costs making up of the most important part of the cost expenses of the goods sold is predominantly originated from papers of USA, Canada, North Europe Countries and Russia and its cost is affected both by global paper price and by USD/TL exchange rate. While the price of the papers used in the production of Hürriyet newspaper is USD 728 per ton in average in the first 9 months of 2014, it went down to USD 575 by a 21% decrease in the same period of 2015. Additionally, the average number of pages resulted in 71,70 pages in the first 9 months of 2014 decreased to 67,22 by 7% in the same period of 2015. While the amount of newsprint paper used in the 9 months of 2014 is 42.700 thousand tons, it went down to 32.779 thousand tons by a 19% decrease in the same period of 2015.

4.3. Prices, Sales Revenues, Sales Conditions of Good and Services Provided As Well As Developments Observed In Them Within The Year Including Developments In Respect Of Yield and Productivity Coefficient And Reasons of Important Changes In Them Compared To Previous Years

#### 4.3.1. Advertising Revenue

#### 4.3.1.1. Advertising Revenues and Advertising Sector in Turkey

The size of advertising sector in Turkey (including internet advertisements) has increased to TL 3.086 million from TL 2.935 million by 5.2% increase in the first half of 2015 compared to the same period of the previous year.



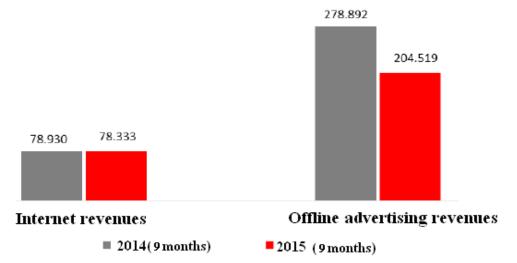
Total of Advertising Revenues between 2014-2015 Jan.-Sept

The most preferred mediums have turned out to be television and internet in the first 9 months of 2015 and advertisers have directed 72% of their investments in these two mediums. Newspapers, however, ranks in the third place by 14% share.

While TV advertising revenues calculated to be TL 2.139 million in the first 9 months of 2014 has increased to TL 2.157 million by 0,8% increase in the same period of 2015, newspaper advertising revenues decreased to TL 601 million by 8,9% compared to the same period of 2014. Increase in internet advertising investments within the same period has turned out to be 11,7%.

#### 4.3.1.2. Total Advertising and Online Revenue of Hürriyet

Total consolidated off-line advertising and internet revenues of Hürriyet Group is TL 357,8 million in the first 9 months of 2014 and it is TL 286,7 million within the same period of 2015. This very amount points to a TL 71,1 million decrease and a substantial part of this decrease stems from economical and political distresses experienced in the country where Trader Media East Ltd., subsidiary company of the Company operating in abroad, and from printed advertising revenues continuing to decline.



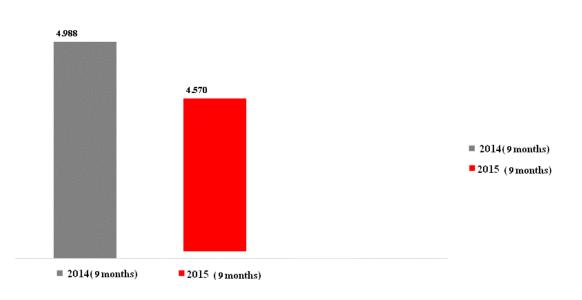
#### 2014-2015 consolidated advertising revenues (thousand TL)

Nevertheless, Hürriyet continues to be the most preferred newspapers by advertisers in the first 9 months of 2015 by maintaining its leadership on a number of areas such as Tourism, Retailing, Education, Automotive, Insert distribution, Classifie Ad, Finance, Public Institutions and Political Parties.

#### 4.3.2. Newspaper Sales

#### 4.3.2.1. Current Sales State of Newspapers in Turkey

Average daily net number of newspapers sold across Turkey in the first 9 months of 2014 is 4.988 thousand while the number has decreased up to 4.570 thousand in the same period of 2015 and there is a decrease by 8.4% in sales according to data of Press Advertising Agency.



#### Average daily net number of newspapers sold across Turkey (thousand)

#### 4.3.2.2. Developments in the sales of Hürriyet Group Newspaper

While the average daily sales of Hürriyet is 389 thousand in the first 9 months of 2014, the number results in 359 by a 7,6% decrease in the same period of 2015.



#### Average daily sales of Hürriyet News (thousand)

The average daily net sales of Hürriyet Daily News is 6.156 in the first 9 months of 2015. (First 9 months of 2014: 5.356).

Domestic circulation incomes of Hürriyet results in TL 62,6 million in the first 9 months of 2015. (First 9 months of 2014: TL 64,1 million ).

While the circulation incomes of the subsidiary company of Hürriyet Group, mainly operating in Russia, is TL 6,1 million for the first 9 months of 2015, the number for the same period of 2014 was TL 4,1 million.

Consolidated circulation income of Hürriyet in the first 9 months of 2015 has resulted in TL 70,9 million. (First 9 months of 2014: TL 72,6 million ).

## 4.4 Whether Targets Set In Previous Periods Have Been Achieved, Resolutions of the General Assembly Fulfilled and Reasons and Evaluations Should Such Targets Have Not Been Achieved or Resolutions Not Fulfilled

The Company has fulfilled all the Resolutions taken by the General Assembly during the concerning accounting period.

#### 4.5. Foreseeable Risks Regarding the Activity

Developments in the printed media sector, potential risks based on the price and supply of raw material depending upon global developments; financial risks such as interest rate, liquidity, loans and foreign exchange rate; legal risk that may emerge against any potential incident, strategic risks due to operating in a large geographical space as well as operational risk such as ensuring working continuity during exceptional circumstances and protection of brand value may be summarised as primary risks of the Company among others. Departments dealing with such areas follow related developments closely and take necessary measures.

#### 4.5.1 Financial Risk Management

#### 4.5.1.1 Interest rate risk

Statement indicating financial instruments of the Group sensitive to interest rate are as follow:

Fixed-Rate Financial Instruments	Sept . 30, 2015	December 31, 2014
Bank deposits	26.644,859	38.208.697
Financial Liabilities	193.851,639	234.716.614
Floating-Rate Financial Instrument		
Financial Liabilities	81.651,675	30.522.923

The Group is exposed to the interest rate risk originated from the change effect of interest rates which the assets and liabilities bearing interest rate are subject to. Group management assesses its assets causing interest in short-term investment instruments under the management principle through natural measures formed by way of balancing the terms of assets and liabilities sensitive to interest. Besides, Group has also protected itself from the interest risk originated from floating-rate bank loans through limited-use of interest exchange agreements.

Loans borrowed with variable interest rate makes the Group be exposed to cash flow risk. Loans received with fixed-rate makes the Group be exposed to fair value risk. Floating-rate financial loans of the Group as of September 30, 2015 and September 30, 2014 dates are predominantly in USD and EURO currency unit.

Provided that the interest of the loans in USD and Euro had been 100-basis point high/low and all the other variables had remained fixed on September 30, 2015, tax as a result of high/low interest expense stemming from variable loans and net period profit prior to consolidated partnerships would have been TL 588.460 (September 30, 2014: TL 557.910) lower/higher.

#### 4.5.1.2 Liquidity risk

	Book value	Cash outflows pursuant to the Agreement	Less than 3 months	Between 3 – 12 months	Between 1 – 5 years	More than 5 years
Financial debts	275,503,314	286,409,063	60,465,580	161,873,127	64,070,356	-
Commercial Debts						
-Related Party	17,852,599	17,852,599	17,852,599	-	-	-
-Other	39,902,580	39,918,718	39,918,718	-	-	-
Other debts						
-Other	1,527,306	1,527,306	724,118	-	803,188	-

Statement indicating liquidity risk originating from the financial liabilities of the Group is as follow:

31 December 2014.	Book value	Cash outflows pursuant to the Agreement	Less than 3 months	Between 3 – 12 months	Between 1 – 5 years	More than 5 years
Financial debts Commercial Debts	265,239,537	330,418,745	17,091,470	95,409,334	217,917,941	-
-Related Party	22,242,940	22,242,940	22,242,940	-	-	-
-Other	47,386,425	47,518,320	47,518,320	-	-	-
Other debts						
-Related Party	339,868	339,868	339,868	-	-	-
-Other	2,158,386	2,158,386	1,677,796	-	480,590	-

Risk management for liquidity with reserves is consisted of capability to provide a sufficient amount of cash and securities that can be readily converted to cash and to make funding possible through sufficient loan facilities and to close an open position. The Group has aimed at flexibility in funding through making loan means ready and available due to dynamic structure of the business environment.

Funding risk of current and possible future loan requirements is managed by way of perpetuating accessibility of creditors of high quality and in sufficient number. The Group management aims to hold on to cash and assets equivalent to cash money in such a sufficient amount that it may meet the purchase of a 6-month raw material.

Liquidity statement makes the analysis of net financial commitments of the Group by making proper term grouping, based upon the remaining period until the due date of the contract as of balance sheet date. Amounts indicated in the statement are undiscounted cash flows depending upon the contract. Balances with terms shorter than 12 months are equal to their registered values for the discount amount is unimportant.

The Group has a bank loan amounting to TL 65.255.654 with more than 1-year term on September 30, 2015 (December 31, 2014: 92.128.150 TL).

The Group has no loan with more than 1-year term payable to suppliers on September 30, 2015 (December 31, 2014: No loan payable).

#### 4.5.1.3 Loan risk

Loan risk is the non-performance risk of liabilities of other Parties in Contracts in which the Group is one of the Parties. The Group controls the loan risk through restricting total risk from a single other side by way of basically determining loan evaluations and loan limits to the opposite parties. Loan risk is distributed on a large scale due to large number of establishments making up customer base.

#### Ageing Analysis for accounts receivables

Overdue account receivable amounting to TL 126.809.466 as of September 30, 2015 has not considered as a bad debt (December 31, 2014: TL 104.290.579). The Group does not project any collection risk for deferments up to one month due to dynamics and conditions of the sector. The Group restructures its uncollected accounts receivables whose due date has exceeded 1 month by implementing late interest and it does not project any kind of collection risk for it keeps securities such as mortgage, collateral and collateral bill. There is a mortgage and collateral amounting to TL 13.251.082 (December 31, 2014: TL 12.590.538) for the accounts receivables in question as of September 30, 2015.

Ageing analysis of overdue, yet unimpaired accounts receivables as of September 30, 2015 and December 31, 2014 is as in the following:

		Sept. 30	), 2015	December	31, 2014
		<b>Related Parties</b>	<b>Other Receivables</b>	<b>Related Parties</b>	<b>Other Receivables</b>
Between month	0-1	7.364,874	24.383,017	4.328.743	21.071.999
Between months	1-3	6.614,235	34.446,351	10.207.456	24.607.336
Between months	3-6	5.967,506	25.079,751	4.516.792	18.538.982
Between months	6-12	136,354	13.762,649	367.494	9.718.478
Between years	1-2	256,436	8.798,291	33.825	10.889.474
		20.339,405	106.470,059	19.454.310	84.836.269

Ageing analysis of overdue, yet impaired accounts receivables and current assets as of September 30, 2015 and December 31, 2014 is as in the following:

Impaired	Sept. 30, 2015	December 31, 2014
Overdue 0-3 months	307,373	575.087
Overdue 3-6 months	325,633	357.112
Overdue more than 6 months	57.369,909	53.045.77
Negative: Impairment equivalent to	(58.002,915)	(53.977.976)

Overdue and impaired accounts receivables from related parties is TL 799.004 as of September 30, 2015 (December 31, 2014: TL 799.004 ). There is no undue and impaired accounts receivables as of September 30, 2015.

Statement indicating the credit risks the Group has been exposed to by means financial instrument types on September 30, 2015 is as in the following:

	Accounts Recei	vables	Other Receivables		Bank	Derivative	Other
March 31, 2015	<b>Related Party</b>	Other	Related Party	Other	Deposits	Instruments	Assets
Maximum credit risk exposed to							
as of reporting date	28.814,595	175,218,333	-	5.154,475	45.475,115	-	17,106
-Part of the maximum risk							
secured through guarantee	-	15.797,436	-	-	-	-	-
A. Net book value of undue/not							
impaired financial assets	8.475,190	68.748,274	-	5.154,475	45.475,115	-	17,106
-Part secured through guarantee	-	2.546,354	-	-	-	-	-
B. Book value of the financial							
assets of which conditions have							
been discussed, or otherwise due							
or deemed to be impaired	-	-	-	-	-	-	-
C. Net book value of undue yet							
not impaired financial assets	20.339,405	106.470,059	-	-	-	-	-
-Part secured through guarantee		13.251,082	-	-	-	-	-
D. Net book values of impaired							
financial values							
-Overdue (gross book value)	799.004	57.203,911	-	709,089	-	-	-
-Impairment (-)	(799.004 <b>)</b>	(57.203,911)	-	(709,089)	-	-	-
-Part of the net value secured							
through guarantee	-	-	-	-	-	-	-
-Undue (gross book value)			-				
-Impairment (-)	-	-	-	-	-	-	-
-Part of the net value secured							
through guarantee	-	-	-	-	-	-	-
E- Factor with credit risks off							
balance sheet	-	-	-	-	-	-	-

Statement indicating the credit risks the Group has been exposed to by means financial instrument types on December 31, 2014 is as in the following:

	Accounts Receiv	vables	Other Receivables		ables Bank Derivative		Other
March 31, 2014	Related Party	Other	Related Party	Other	Deposits	Instruments	Assets
Maximum credit risk exposed to							
as of reporting date	28.886,410	169.806,864	-	5.184,900	56.244,893	-	19.103
-Part of the maximum risk							
secured through guarantee	-	12.590,538	-	-	-	-	-
A. Net book value of undue/not							
impaired financial assets	9.432.100	84.970.595	-	5.184,900	56.244,893	-	19.103
-Part secured through guarantee	-	1.418.195	-	-	-	-	-
B. Book value of the financial							
assets of which conditions have							
been discussed, or otherwise due							
or deemed to be impaired	-	-	-	-	-	-	-
C. Net book value of undue yet							
not impaired financial assets	19.454,310	84.836,269	-	-	-	-	-
-Part secured through guarantee	-	12.590,538	-	-	-	-	-
D. Net book values of impaired							
financial values							
-Overdue (gross book value)	799.004	53.178,972	-	788.426	-	-	-
-Impairment (-)	(799.004 <b>)</b>	(53.178,972)	-	(788.426)	-	-	-
-Part of the net value secured							
through guarantee	-	-	-	-	-	-	-
-Undue (gross book value)			-				
-Impairment (-)	-	-	-	-	-	-	-
-Part of the net value secured							
through guarantee	-	-	-	-	-	-	-
E- Factor with credit risks off							
balance sheet	-	-	-	-	-	-	-

#### 4.5.1.4 Foreign money (forex) rate risk

The Group is subject to foreign exchange rate risk depending upon rate changes due to conversion of amounts indebted in foreign exchange currency into functional currency unit. Such risks is followed up by analysing the position of foreign exchange and is restricted.

The Group is subject to foreign exchange rate risk stemming from rate changes due to conversion of indebted foreign exchange bank loans amounts received in order to finance its investments in homeland and abroad into Turkish Lira (Such risk are closely followed in regularly held meetings). A certain part of unused cash asset is utilised in the foreign exchange investments and various derivative instruments are used for the purpose of minimising rate risk originating from balance items.

Risk management policy of the Group intends to maintain foreign exchange deposit in to an extent that it may meet 3 to 6-month raw material purchase and loan repayments to be realised in each currency unit. However, this policy may be revised by the Management according to market conditions where necessary.

TL equivalents of foreign exchange assets and debts of the Group as of September 30, 2015 and December 31, 2014 is as in the following:

	Sept. 30, 2015	December 31, 2014
Assets	12.787,519	38.744.269
Liabilities	(181.262,278)	(240.317.637)
Net Foreign Exchange Position	(168.474,759)	(201.573.368)

Foreign exchange balances in assets and liabilities as of September 30, 2015 are converted into currencies given below: 3,0433 TL= 1 USD and 3,4212 TL=1 Euro (December 31, 2014: 2,3189 TL= 1 USD and 2,8207 TL=1 Euro).

Chart given blow summarises the foreign exchange position risk of the Group as of June 30, 2015 and December 31, 2014. Registered amounts of foreign exchange assets and liabilities kept by the Group are as in the following in foreign exchange currency:

March 31, 2015	TL Equivalent	USD	Euro	Other
1. Account Receivables	7.254,109	264,637	6.374,725	614,747
2a. Monetary Financial Assets	4.166,125	591,390	2.615,776	958,959
(Cash Including Bank accounts)				
2b. Non-Monetary Financial Assets	-	-	-	-
3. Other	1.350,179	442,952	761,806	145,421
4. Current Assets (1+2+3)	12.770,413	1.298,979	9.752,307	1.719,127
5. Account Receivables	-	-	-	-
6a. Monetary Financial Assets	-	-	-	-
6b. Non-Monetary Financial Assets	-	-	-	-
7. Other	17,106	-	17,106	-
8. Non-Current Assets (5+6+7)	17,106	-	17,106	-
9. Total Assets (4+8)	12.787,519	1.298,979	9.769,413	1.719,127
10. Trade Payables	8.796,511	1.069,778	3.331,148	4.395,585
11. Financial Liabilities	110.499,948	108.367,375	2.132,573	-
12a. Other Monetary Liabilities	24.710,165	307,373	10,742	24.392,050
12b. Other Non-Monetary Liabilities	-	-	-	-
13. Short-Term Liabilities (10+11+12)	144.006,624	109.744,526	5.474,463	28.787,635
14. Trade Payables	-	-	-	-
15. Financial Liabilities	37.255,654	-	37.255,654	-
16a. Other Monetary Liabilities	-	-	-	-
16b. Other Non-Monetary Liabilities	-	-	-	-
17. Long-Term Liabilities (14+15+16)	37.255,654	-	37.255,654	-
18. Total Liabilities (13+17)	181.262,278	109.744,526	42.730,117	28.787,635
19. Net Asset/Liability Position of Off-Balance				
Sheet Derivative Financial Instruments (19a-	-	-	-	-
19b)				
19a. Amount of Derivative Instruments In				
Foreign Exchange Off-Balance Sheet With	-	-	-	-
Active Characteristics				
19b. Amount of Derivative Instruments In				
Foreign Exchange Off-Balance Sheet With	-	-	-	-
Passive Characteristics				
20. Net Foreign Exchange Asset / Liability	(168.474,759)	(108.445,547)	(32.960,704)	(27.068,508)
Position				
(9-18+19)				

March 31, 2015	TL Equivalent	USD	Euro	Other
<ul> <li>21. Monetary Items net foreign exchange asset</li> <li>/ liability position</li> <li>(1+2a+5+6a+10-11-12a-14-15-16a)</li> <li>22. Total fair value of financial instruments</li> </ul>	(169.842,044)	(108.888,499)	(33.739,616)	(27.213,929)
used for forex hedge	-	-	-	-
December 31, 2014	TL Equivalent	USD	Euro	Other
1. Account Receivables	13.665.469	86.291	8.375.008	5.204.170
2a. Monetary Financial Assets	13.005.405	00.231	0.575.000	5.204.170
(Cash Including Bank accounts)	20.624.275	13.601.521	2.507.344	4.515.410
2b. Non-Monetary Financial Assets	20.024.275		- 2.307.344	
3. Other	4.440.421	29.872	-	4.410.549
4. Current Assets (1+2+3)	38.730.165	13.717.684	10.882.352	14.130.129
5. Account Receivables			-	-
6a. Monetary Financial Assets	_	-	-	_
6b. Non-Monetary Financial Assets	-	-	-	-
7. Other	14.104	-	14.104	_
8. Non-Current Assets (5+6+7)	14.104	-	14.104	-
9. Total Assets (4+8)	38.744.269	13.717.684	10.896.456	14.130.129
10. Trade Payables	9.733.413	1.027.868	2.910.614	5.764.931
11. Financial Liabilities	169.847.725	158.628.881	3.865.611	7.353.233
12a. Other Monetary Liabilities	29.108.349	2.320	743.563	28.362.466
12b. Other Non-Monetary Liabilities	-	-	-	-
13. Short-Term Liabilities (10+11+12)	208.689.487	159.659.069	7.519.788	41.510.630
14. Trade Payables			-	-
15. Financial Liabilities	31.628.150	-	31.628.150	-
16a. Other Monetary Liabilities	-	-	-	-
16b. Other Non-Monetary Liabilities	-	-	-	-
17. Long-Term Liabilities (14+15+16)	31.628.150	-	31.628.150	-
18. Total Liabilities (13+17)	240.317.637	159.659.069	39.147.938	41.510.630
19. Net Asset/Liability Position of Off-Balance				
Sheet Derivative Financial Instruments (19a-	-	-	-	-
19b)				
19a. Amount of Derivative Instruments In				
Foreign Exchange Off-Balance Sheet With	-	-	-	-
Active Characteristics				
19b. Amount of Derivative Instruments In				
Foreign Exchange Off-Balance Sheet With Passive Characteristics	-	-	-	-
20. Net Foreign Exchange Asset / Liability				
Position	(201.573.368)	(145.941.385)	(28,251,482)	(27.380.501)
(9-18+19)	(101.070.000)	(1-10-10-10-00)	(20:20:1:402)	(_/.000.001)
21. Monetary Items net foreign exchange asset				
/ liability position				
(1+2a+5+6a+10-11-12a-14-15-16a)	(206.027 893)	(145.971.257)	(28,265,586)	(31,791,050)
22. Total fair value of financial instruments	(,000)	(	,00000	(
used for forex hedge	-	-	-	-

#### 4.5.1.4 Foreign money (forex) rate risk (Continued)

The Group has been exposed to rate risk through particularly USD, Euro and other forex risks.

March 31, 2015	Profit/Loss		
	Appreciation of Foreign	Depreciation of Foreign	
	Money	Money	
In the event that USD changes by 10% against TL			
Net USD (liability) / Asset	(10.844,555)	10.844,555	
Protected Part of USD from Risk	-	-	
Net USD effect (expense)/income	(10.844,555)	10.844,555	
In the event that EUR changes by 10% against TL			
Net EUR (liability) / Asset	(3.296,070)	3.296,070	
Protected Part of EUR from Risk	-	-	
Net EUR effect (expense)/income	(3.296,070)	3.296,070	
In the event that Other Forexes change by 10% against			
TL			
Net Other Forex (liability) / Asset	(2.706,851)	2.706,851	
Protected Part of Other Forex from Risk	-	-	
Net Other Forex effect (expense)/income	(2.706,851)	2.706,851	

December 31, 2014	Profit/Loss			
	Appreciation of Foreign	Depreciation of Foreign		
	Money	Money		
In the event that USD changes by 10% against TL				
Net USD (liability) / Asset	(14.594.139)	14.594.139		
Protected Part of USD from Risk	-	-		
Net USD effect (expense)/income	(14.594.139)	14.594.139		
In the event that EUR changes by 10% against TL				
Net EUR (liability) / Asset	(2.825.148)	2.825.148		
Protected Part of EUR from Risk	-	-		
Net EUR effect (expense)/income	(2.825.148)	2.825.148		
In the event that Other Forexes change by 10% against				
TL				
Net Other Forex (liability) / Asset	(2.738.050)	2.738.050		
Protected Part of Other Forex from Risk	-	-		
Net Other Forex effect (expense)/income	(2.738.050)	2.738.050		

#### 4.5.2 Capital Risk Management

The objective of the Group when managing the capital is to minimize capital cost and ensure the optimum capital structure for the purpose of providing continuance of activities and providing benefit to shareholders.

The Group determines profit share amount payable to shareholders in accordance with the regulations stipulated by CMB and profit distribution policy as well as issuing new shares and sell its assets in order to decrease indebtness for the purpose of protecting capital structure or reorganise it. The Group bears the liability to keep the net debt/shareholders equity ratio under a certain ratio as stipulated in the contract of the concerning bank with respect to bank loans.

Net liability/total capital ratio as of September 30, 2015 and December 31, 2014 is as in the following:

	Sept. 30, 2015	December 31, 2014
Total Liabilities <sup>(1)</sup>	275.503,314	265.239.537
Minus: Cash and Cash Equivalents (Footnote 5)	(45.833,675)	(56.632.653)
Net Liabilities	229.669,639	208.606.884
Shareholders Equity	387.654,894	427.194.173
Net Liabilities and Shareholders Equity Total	617.324,533	635.801.057
Net Liabilities / Total Capital Ratio	0,37	0,33

(1)

Consists of short and long-term financial obligations total.

#### 4.5.3 Fair value of financial instruments and other assets indicated over fair value

Fair value is the amount that can be exchanged between voluntary parties in a current transaction save for compulsory sale of a financial instrument or a liquidation procedure and can be determined in the optimum manner through a market price if any.

The Group has determined approximate fair values of financial instruments by using market information available and appropriate valuation methods. However, assessing market information and estimate their fair values requires interpretation. Consequently, forecasts proposed may not always necessarily be the indication of values the Group can obtain in a current market transaction.

Method and assumptions indicated below are utilised in the estimation of fair value of financial instruments whose fair value can be determined.

#### 4.5.3.1 Financial Assets

It is forecasted that fair values of the balances in foreign exchange currency converted with year-end rates are close to their registered values.

It is accepted that fair values of financial assets indicated through cost value have been getting closer to their registered values for they are short-termed and receivables loss are tolerable including cash and bank deposits.

It is accepted that accounts receivables are valued over discounted costs by way of using effective interest method and that their registered values have reached closer to their registered values together with bad debt equivalents.

#### 4.5.3.2 Financial Obligations

It is accepted that bank loans and other monetary liabilities have reached closer to their registered values.

Long-term loans in foreign exchange currency are converted by period-end rates and thus their fair values have reached closer to their registered values.

It is accepted that accounts payable are valued over discounted costs by way of using effective interest method and thus their registered values have reached closer to their registered values.

Fair value of financial assets and liabilities is determined as indicated below:

• First level: Financial assets and liabilities are valued at stock exchange quotations traded in the active market for the identical assets and liabilities.

• Second level: Financial assets and liabilities are valued at inputs used in finding the price directly or indirectly observable in the market aside from the quotation of the related asset or liability indicated in the first level.

• Third level: Financial assets and liabilities are valued at inputs not based upon an observable data in the market in determining the fair value of the asset or liability.

Level classifications of assets and liabilities indicated in their fair values are as indicated below:

		Fair value level as of reporting	data	
	September 30	1. Level	2. Level	3. Level
Assets	2015	TL	TL	TL
Fair value difference financial assets reflected on the profit/loss				
Investment properties	85,353,359	-	85,353,359	-
Total	85,353,359	-	85,353,359	-
		Fair value level as of reporting c	late	
	December 31	1. Level	2. Level	3. Level
Assets	2014	TL	TL	TL
Fair value difference financial assets reflected on the profit/loss				
Investment properties	82,917,210	-	82,917,210	-
Total	82,917,210	-	82,917,210	-

Fair value of the investment properties of the Group as of December 31, 2014 has been determined by a valuation company independent from the Group. Fair value of the lands owned has been determined by analysing precedents (comparable precedents) having identical properties with such property in the place where such properties are located for similar properties, using precedent comparison approach and assumption method.

#### 4.6. Investments Made Within the Related Accounting Period of the Company

Tangible and intangible real asset investment of Hürriyet and Its Subsidiary Companies is TL 13 million (except for investment properties) in the first 9 months of 2015.

#### 4.7. Investments Benefited From Within the Related Accounting Period of the Company

N/A

### 4.8. Information about Cases Filed Against the Company and Cases That May Affect the Financial Condition and Activities of the Company and their Eventualities

Total amount of cases filed against the Company as of September 30, 2015 is TL 36.005.626 (December 31, 2014: TL 35.615.377). Reserve allocated for such cases is TL 28.835.775. (December 31, 2014TL 23.673.992).

#### 4.9. Information About Extraordinary General Meeting

No Extraordinary General Meeting held between January 1, 2015 - September 30, 2015 interim account period dates.

#### 4.10. Disclosures Made In Respect Of Private Audit and Public Audit Performed Within the Accounting Period

Routine tax examination covering the first 3 months of 2013 and 2014 has been conducted.

### **4.11.** Information About Donations and Charities Made As Well As Expenditures Made Under Social Responsibility Projects

Our Company donated an amount of TL 524.279 to a number of foundations and associations in the first 9 months of 2015 (TL 434.119 in the first 9 months of 2014) and the distribution of donations is given below:

NAME	TOTAL (TL)
TEMA VAKFI	425
TÜRK EĞİTİM VAKFI	1.695
TÜRKİYE EĞİTİM GÖNÜLLÜLERİ VAKFI	4.777
BÜLENT ECEVİT ÜNİVERSİTESİ SAĞLIK KÜLTÜR	8.287
TÜRKİYE KIZILAYI İZMİR ŞUBE BAŞKANLIĞI	11.850
LÖSEV SAĞLIK VE TANITIM HİZ. TİC. A.Ş.	23.657
ARALIK GÖNÜLLÜLERİ EĞİTİM KÜLT. ARAŞTIRMA	
DERNEĞİ	50.656
İSTANBUL KÜLTÜR VE SANAT VAKFI	58.658
TÜRKİYE KADIN DERNEKLERİ FEDERASYONU	363.500
DİĞER	775
TOTAL	524.279

### 4.12. Legal Actions Taken by the Company In Favour of the Holding Company and Community Companies and Measures Taken or Avoided To Be Taken In Favour of Community Companies

There is no legal action taken against or in favour of the holding companies, or a company affiliated to the holding company, or an affiliated company of the holding company or directed by the holding company nor any measures taken or avoided to be taken in favour of the holding company or its affiliated company or any process required to be equalised in the previous activity year.

#### 4.13. Post-Period Developments

As it has been disclosed to the public, application has been made to the Capital Markets Board (CMB) by the Company to seek the approval of the Board for the Announcement Text prepared with respect to merger process of Doğan Gazetecilik A.Ş. within the structure of our Company together with its all assets and liabilities by being taking over in its entirety by our Company ("Merger Process") on October 2, 2015.

#### 5. FINANCIAL CONDITION

### **5.1.** Analysis and Assessment of Managing Body With Respect To Financial Condition and Activity Results, Realisation Degree of Activities Planned, Company's State Before the Strategic Objectives Set

While domestic newspaper sales and advertising revenues of the Company turns out to be on the same period level of the previous period, revenues of digital activities have increased. Domestic revenues have decreased in total due to the decline effect of revenues from domestic contract print. Abroad revenues have decreased due to economic crisis experienced in Russia and Ukraine and restructuring of print newspapers activities affiliated to TME, one of our affiliated companies, for the purpose of saving.

Gross profit of our Company in the activities performed in abroad has decreased due to political and economic crisis. There has been a recovery on gross profitability thanks to saving studies conducted in domestic activities.

## 5.2. Information About the Sales and Productivity Comparable To Previous Years, Income Generation Capacity and Other Considerations To Provide Insight On Profitability and Debt/Shareholders Equity Ratio As Well As Results of Company Activities and Forward-Looking Expectations

	30/09/2015	31/12/2014	Change
Current Assets	277.420	283.284	-2%
Non-current Assets	626.592	651.695	-4%
Total Assets	904.012	934.979	-3%
Short-term Liabilities	339.739	303.269	12%
Long-term Liabilities	176.618	204.516	-14%
Shareholders Equity	387.655	427.194	-9%
Total Resources	904.012	934.979	-3%

#### 5.2.1. Condensed Statement

#### 5.2.2. Condensed Income Statement

Change of main items included in the income statements of the Company as of January 1, 2015 - September 30, 215 and January 1, 2014 - September 30, 2014 is as follows:

Condensed Income Statement (thousand, TL)	- January September 2015		Change
Revenue	440.813	548.627	-20%
- Advertising and Online Revenues	282.852	355.775	-20%
- Circulation and Print Revenues	135.285	158.727	-15%
- Other Revenues	22.676	34.125	-34%
Cost of Sales	-247.812	-361.988	-32%
Gross Profit	193.001	186.639	3%
Other income from main activities net	18.489	43.850	-58%
Financial Expense	-30.604	-86.995	-65%
Pre-Tax Loss / (Profit)	-27.663	-49.466	-44%
Net Profit / (Loss)	-28.648	-42.910	-33%

#### 5.2.3. Ratios

Financial Ratios	30 June 2015	31 December 2014
Current Ratio	0.82	0.93
Liquidity Ratio (acid-test ratio)	-5.33	-1.48
Current Assets / Total Assets	0.31	0.30
Short-term Liabilities / Total Liabilities	0.66	0.60
Total Liabilities / Total Assets	0.57	0.54

### 5.3. Determination and Assessments of Managing Body Whether The Capital Of The Company Is Unreturned or Went Into Debt

The capital of the Company is not unreturned and the Company has not gone into debt.

#### 5.4. Measures Projected To Be Taken To Recover The Financial Structure of the Company

Studies conducted for the purpose of increasing digital incomes of our Company among other studies are attached importance and prioritised. Product and infrastructure studies to increase advertising potential have been carried on. Saving and restructuring studies have been carried on for the revenue gained from print newspapers has not increased.

Sales activities are attached importance in order to gain new customers on contract print.

#### 5.5. Profit Distribution Policy

Our Company takes apportionment and performs the distribution in accordance with the Regulations and Resolutions of Turkish Code of Commerce, Capital Markets Regulations, Capital Markets Law (CMBLaw), and with Capital Markets Board (CMB) as well as Tax Laws and other relevant provisions of legal legislation and our Articles of Association and Resolution of General Assembly.

Accordingly;

As a principle, minimum 50% of "distributable net profit of the period" calculated in accordance with Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions are distributed considering financial statements prepared in accordance with Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions.

In the event that it is agreed to distribute calculated "distributable net profit of the period" from 50% up to 100%, financial statements, financial structure and budget of our Company shall be taken into consideration.

In the event that the amount of "distributable net profit of the period" calculated in accordance with the legal records kept under Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions, Turkish Code of Commerce and Tax Laws is lower than the amount calculated in the 1st Article,

-"distributable net profit of the period" calculated in accordance with the legal records kept under this Article herein shall be taken into consideration and all of it be distributed,

-if higher than such amount, then it shall be acted in accordance with the Article 2.

In the event that no distributable net profit of the period has occurred pursuant to legal records kept in accordance with Turkish Code of Commerce and Tax Laws, no profit distribution shall be performed even if "distributable net profit of the period" calculated according to the financial statements prepared in accordance Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions and calculated in accordance with Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions.

Profit distribution may not be performed should the calculated "distributable net profit of the period" fall under the 5% of the issued capital.

Upper limit of the donation and aids to be made within a certain accounting period by our Company in accordance with Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions as well as with provisions stipulated in the Articles of Association is determined by the General Assembly. No donations exceeding the upper limit as designated by the General Assembly shall be made and such donations shall be added to "distributable net profit of the period" basis.

Profit distribution shall be started from the 30th day following the General Assembly meeting where it is resolved to distribute at the latest and as of end of period under any circumstances.

Our Company may distribute the profit share in cash and/or in "free share" in advance or may split them into instalments in accordance with Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions as well as with provisions stipulated in the Articles of Association and Resolution of General Assembly.

Our Company may also makes profit distribution to other persons who do not have any shares pursuant to the Resolution of the General Assembly. In such case, Regulation and Resolutions of Turkish Code of Commerce

Capital Markets Regulations, Capital Markets Law and CMB Regulation and Resolutions as well as provisions stipulated in the Articles of Association shall be observed.

Our Company may take share profit advance distribution resolution and make share profit advance distribution in accordance with the Regulations and Resolutions of Turkish Code of Commerce, Capital Markets Regulations, Capital Markets Law, and with Capital Markets Board (CMB) as well as Tax Laws and other relevant provisions of legal legislation and our Articles of Association and Resolution of General Assembly.

Investments requiring a substantial amount of fund outflow for the purpose of increasing our Company value, important subject matters affecting our financial structure as well as significant uncertainties and problems emerged in economy, market and other business areas beyond the control of our Company is taken into consideration in taking apportionments.

### **5.6.** Development of Finance Sources and Policies Applied by the Company Within the Scope of Such Developments

They use the cash originated from the the activities of the Company in order to decrease the credits. Additionally, they perform regular works in order to develop its relationships and credit limits with commercial banks and other financial institutions for the purpose of financing potential investments in the near future and additional operating capital that may be needed.

Turkish market has been also going through a series of changes as the newspaper sector has gone through a digital change across the world. In this respect, development of risk management and control functions are attached importance.

#### 5.7. Capital Market Instruments

There is no capital market instrument issued within January 1, 2015 - September 30, 2015 interim accounting period.

#### 5.8. Related Party Transactions and Information About Balances

You can access Related Party Transactions and Information About Balances in Nr. 34 footnote of the consolidated interim financial statements of 9-month interim accounting period ended on September 30, 2015.

#### 6. DISCLOSURES REGARDING THE KEY ELEMENTS OF INTERNAL AUDIT AND RISK MANAGEMENT SYSTEMS OF THE COMPANY WITH RESPECT TO RISKS AND ASSESSMENTS OF MANAGING BODY AND PREPARATION PROCESS OF FINANCIAL STATEMENTS

Utmost care is shown for the effective operation of the internal control mechanism in our Company. Findings obtained through the support of Vice Chairman of Audit of Doğan Şirketler Grubu Holding A.Ş. with reference to the internal audit activities are assessed by our Company, necessary rectifications and regulations are implemented and internal control systems are continuously improved.

#### 7. OTHER CONSIDERATIONS

No incident of special importance that has emerged in the Company and has affected the rights of shareholders, creditors and other related persons or organisations has occurred after the interim accounting period has come to an end.

### **7.1.** Information About the Shares of Establishments Included in the Group In the Capital of the Principal Company

The Company has no shares in the capital of the Principal Company.

#### 7.2. Personnel Movements, Collective Bargaining Applications and Right and Benefits Provided to Personnel

Providing equal opportunities to persons on equal footing is adopted when forming employment policies and career plans. Notes on subject matters such as financial condition of the Company as well as payment, career, training and health for the personnel are compared during contact meetings. Job definitions of the Company's personnel and its distribution as well as performance and awarding criteria are announced to the personnel. Productivity is taken as a basis for the determination of pay and other benefits provided to the personnel and their social rights are regularly and periodically provided under the relevant legal legislation.

The Company has no collective bargaining agreement application.

#### 8. STATEMENT OF RESPONSIBILITY FOR THE ACTIVITY REPORT

HÜRRİYET GAZETECİLİK VE MATBAACILIK A.Ş. OF THE MANAGEMENT BOARD REGARDING THE FINANCIAL REPORT AND ACTIVITY REPORT DATE OF RESOLUTION : November 6, 2015 RESOLUTION NUMBER : 2015 / 29

#### STATMENT OF RESPONSIBILITY PURSUANT TO

#### ARTICLE 9 OF SECOND SECTION OF COMMUNIQUÉ II-14.1 OF CAPITAL MARKETS BOARD

Consolidated Financial Report, drawn in accordance with Turkish Accounting Standards and Turkish Financial Reporting Standards published by Public Oversight Accounting And Auditing Standards Authority and with Presentation Principles announced by the Weekly Bulletin of CMB dated June 7, 2013 and Nr. 2013/19 as determined by the Resolution of CMB on June 7, 2013 and Nr. 20/670 and with the provisions of "Principles Communiqué of Financial Reporting" (II-14-1) of the Capital Markets Board ("CMB") not passing limited audit and compared to the interim accounting period of January 1, 2015-September 30, 2015 of Hürriyet Gazetecilik ve Matbaacılık A.Ş. and Activity Report for the interim accounting period of January 1, 2015-June 30, 2015 have been examined and it is established that

- the Financial Statement and Activity Report do not include a misstatement on important matters nor any deficiencies that may cause the statement(s) included in such reports to be misleading as of date of statement to the best of our knowledge we have in our area of duty and responsibility and that
- the Financial Report prepared in accordance with the applicable financial reporting standards fairly and accurately reflects the truth about the assets and liabilities as well as financial condition and loss and profit ratio of our Company and the Activity Report also fairly and accurately reflects the development, performance and financial condition of the business and the crucial risks and uncertainties faced by the Company.

**Çağlar Göğüş** Chairman of the Audit Committee **Béatrice de Clermont Tonnerre** Audit Committee Member

Ediz Haşmet Kökyazıcı Finance Director **Dr. İnci Tarı** Finance and Investor Relations Director